

## ACO Name and Location

Northern Michigan Health Network, LLC  
125 S. Park Street STE 300  
Traverse City, Michigan 49684

## ACO Primary Contact

<i>Primary Contact Name</i>	<b>Marie Jannaush-Hooper</b>
<i>Primary Contact Phone Number</i>	<b>231-421-8505</b>
<i>Primary Contact Email Address</i>	<b>mhooperrn@npoinc.org</b>

## Organizational Information

### ACO participants:

<b>ACO Participants</b>	<b>ACO Participant in Joint Venture (Enter Y or N)</b>
Northern Michigan Gastroenterology, PLC	N
Northshore Rehab, PLLC	N
Cornelius Robens MD, PLLC	N
Health At Its Best, PLLC	N
Bay Street Orthopaedics PLLC	N
Family First Medicine PLLC	N
Debra Graetz Plc	N
Bayside Allergy, PC	N
Indigo Hospital Medicine Traverse City PLC	N
Northern Michigan Rheumatology Pc	N
Dr. Heather K. Lee, D.O., P.L.L.C.	N
Partners in Health of Traverse City	N
Cherry Bend Family Care PLC	N
Joel Anhalt	N
Grand Traverse Radiologists, PC	N
Traverse Anesthesia Associates, P.C.	N
Thirlby Clinic, PLC	N
Grand Traverse Ophthalmology Clinic, PC	N
Birchtree Podiatry Group PC	N
Northwood Obstetrics And Gynecology Pc	N

Digestive Health Associates Of Northern Michigan Pc	N
West Front Primary Care PLLC	N
Cardiothoracic Surgeons of GT	N
Cedar Run Eye Center Pllc	N
Northern Michigan Neurology Plc	N
Great Lakes Orthopaedic Center PC	N
The Surgery Center	N
Grand Traverse Allergy , PC	N
Pulmonary And Critical Care Of Northwest Michigan, P.C.	N
Peter T. McAndrews III D.O., PC	N
Northern Vision Eye Care, PC	N
DBMJ Rehabilitation Services PLLC	N
Petoskey Surgeons, PC	N
Internal Medicine of Northern Michigan, PLLC	N
Brookside Family Medicine A Center For Health And Wellbeing Plc	N
Milliken Medical PLLC	N
Hand Surgery Of Northern Michigan Plc	N
Northwest Michigan Surgery Center Llc	Y
Gary S. Ruoff, DO, PC	N
Suttons Bay Medical Clinic Plc	N
Eugene P Wang Do Pc	N
Great Lakes Eye Consultants Plc	N
Northern Pines Health Center, PC	N
Traverse Area Pediatric And Adolescent Clinic Plc	N
Dr. Justin J. Hollander, PC	N
RSSK PLC	N
Craig Kuesel DO PLLC	N
Eric B. Lerche D.O., PC	N
East Bay Medical Center, P.C.	N
Village Family Practice Plc	N

**ACO governing body:**

Member			Member's Voting Power	Membership Type	ACO Participant TIN Legal Business Name/DBA, if Applicable
Last Name	First Name	Title/Position			
Sneed	Peter	Chairman	1	ACO Participating Member	Grand Traverse Ophthalmology Clinic, PC
Evans	Bradley	Vice-Chairman	1	ACO Participating Member	Northern Michigan Neurology Plc
Anders	Carl	Secretary/Treasurer	1	ACO Participating Member	Milliken Medical PLLC
Anhalt	Joel	Board Member	1	ACO Participating Member	RSSK PLC
March	Nathan	Board Member	1	ACO Participating Member	West Front Primary Care PLLC
Manary	Melanie	Board Member	1	ACO Participating Member	Internal Medicine of Northern Michigan, PLLC
Galdes	Todd	Board Member	1	ACO Participating Member	Great Lakes Orthopaedic Center PC
Gwizdala	Gail	Board Member	1	ACO Participating Member	Thirlby Clinic, PLC
VandeLeest	LoAnn	Board Member	1	ACO Participating Member	Northwest Michigan Surgery Center Llc
Treter	John	Board Member	1	Medicare Beneficiary Representative	
Zechman	David	Board Member	1	Community Stakeholder Representative	
Hanley	Timothy	Board Member	1	Community Stakeholder Representative	
Grifka	Ron	Board Member	1	Community Stakeholder Representative	

**Key ACO clinical and administrative leadership:**

Marie Jannausch-Hooper	ACO Executive
Nathan March	Medical Director
Edward Worthington II	Compliance Officer
Kris Elliott	Quality Assurance/Improvement Officer

**Associated committees and committee leadership:**

<b>Committee Name</b>	<b>Committee Leader Name and Position</b>
<i>Patient Satisfaction Committee</i>	<i>Marie Hooper, Chair</i>
<i>Compliance and Security Committee</i>	<i>Edward Worthington, Chair</i>
<i>LEAN Initiative</i>	<i>Nathan March DO, Chair</i>
<i>Quality Review</i>	<i>Melanie Manary MD, Chair</i>
<i>Radiation Safety Committee</i>	<i>Lafayette Richmond MD, Chair</i>
<i>Advanced Care Planning Committee</i>	<i>Diane Parsons MD, Chair</i>
<i>Evidence Based Care Committee</i>	<i>Robert Pacer MD, Chair</i>

**Types of ACO participants, or combinations of participants, that formed the ACO:**

- Networks of individual practices of ACO professionals
- Partnerships or joint venture arrangements between hospitals and ACO professionals
- Rural Health Clinic (RHC)

**Shared Savings and Losses**

**Amount of Shared Savings/Losses**

- First Agreement Period
  - Performance Year 2016, \$0
  - Performance Year 2015, \$0
  - Performance Year 2014, \$0

**Shared Savings Distribution**

- First Agreement Period
  - Performance Year 2016
    - Proportion invested in infrastructure: N/A
    - Proportion invested in redesigned care processes/resources: N/A
    - Proportion of distribution to ACO participants: N/A
  - Performance Year 2015
    - Proportion invested in infrastructure: N/A
    - Proportion invested in redesigned care processes/resources: N/A
    - Proportion of distribution to ACO participants: N/A

- Performance Year 2014
  - Proportion invested in infrastructure: N/A
  - Proportion invested in redesigned care processes/resources: N/A
  - Proportion of distribution to ACO participants: N/A

## Quality Performance Results

2016 Quality Performance Results:

ACO#	Measure Name	Rate	ACO Mean
ACO-1	CAHPS: Getting Timely Care, Appointments, and Information	78.88	80.51
ACO-2	CAHPS: How Well Your Providers Communicate	93.69	93.01
ACO-3	CAHPS: Patients' Rating of Provider	91.98	92.25
ACO-4	CAHPS: Access to Specialists	83.8	83.49
ACO-5	CAHPS: Health Promotion and Education	67.31	60.32
ACO-6	CAHPS: Shared Decision Making	79.93	75.4
ACO-7	CAHPS: Health Status/Functional Status	74.19	72.30
ACO-34	CAHPS: Stewardship of Patient Resources	30.07	27.52
ACO-8	Risk-Standardized, All Condition Readmission	13.75	14.7
ACO-35	Skilled Nursing Facility 30-Day All-Cause Readmission Measure (SNFRM)	16.89	18.17
ACO-36	All-Cause Unplanned Admissions for Patients with Diabetes	46.73	53.2
ACO-37	All-Cause Unplanned Admissions for Patients with Heart Failure	60.17	75.23
ACO-38	All-Cause Unplanned Admissions for Patients with Multiple Chronic Conditions	51.85	59.81
ACO-9	Ambulatory Sensitive Conditions Admissions: Chronic Obstructive Pulmonary Disease or Asthma in Older Adults (AHRQ Prevention Quality Indicator (PQI) #5)	7.48	9.27
ACO-10	Ambulatory Sensitive Conditions Admissions: Heart Failure (AHRQ Prevention Quality Indicator (PQI) #8 )	13.23	14.53
ACO-11	Percent of PCPs who Successfully Meet Meaningful Use Requirements	83.16	82.72
ACO-39	Documentation of Current Medications in the Medical Record	78.01	87.54

ACO-13	Falls: Screening for Future Fall Risk	71.36	64.04
ACO-14	Preventive Care and Screening: Influenza Immunization	68.3	68.32
ACO-15	Pneumonia Vaccination Status for Older Adults	83.17	69.21
ACO-16	Preventive Care and Screening: Body Mass Index (BMI) Screening and Follow Up	82.04	74.45
ACO-17	Preventive Care and Screening: Tobacco Use: Screening and Cessation Intervention	95.42	90.98
ACO-18	Preventive Care and Screening: Screening for Clinical Depression and Follow-up Plan	74.01	53.63
ACO-19	Colorectal Cancer Screening	82.24	61.52
ACO-20	Breast Cancer Screening	82.47	67.61
ACO-21	Preventive Care and Screening: Screening for High Blood Pressure and Follow-up Documented	89.53	76.79
ACO-42	Statin Therapy for the Prevention and Treatment of Cardiovascular Disease	78.3	77.72
ACO-27	Diabetes Mellitus: Hemoglobin A1c Poor Control	11.07	18.24
ACO-41	Diabetes: Eye Exam	63.88	44.94
ACO-28	Hypertension (HTN): Controlling High Blood Pressure	75.25	70.69
ACO-30	Ischemic Vascular Disease (IVD): Use of Aspirin or Another Antithrombotic	88.91	85.05
ACO-31	Heart Failure (HF): Beta-Blocker Therapy for Left Ventricular Systolic Dysfunction (LVSD)	75.31	88.67
ACO-33	Angiotensin-Converting Enzyme (ACE) Inhibitor or Angiotensin Receptor Blocker (ARB) Therapy – for patients with CAD and Diabetes or Left Ventricular Systolic Dysfunction (LVEF<40%)	75.62	79.67

Please note, the ACO-40 Depression Remission at 12 months quality measure is not included in public reporting due to low samples.

- For 2016 Quality Performance Results please visit: <https://data.cms.gov/Special-Programs-Initiatives-Medicare-Shared-Savin/2016-Shared-Savings-Program-SSP-Accountable-Care-O/3jk5-q6dr/data>
- For 2015 Quality Performance Results please visit: <https://data.cms.gov/Special-Programs-Initiatives-Medicare-Shared-Savin/Medicare-Shared-Savings-Program-Accountable-Care-O/x8va-z7cu>

- For 2014 Quality Performance Results please visit: <https://data.cms.gov/Special-Programs-Initiatives-Medicare-Shared-Savin/Medicare-Shared-Savings-Program-Accountable-Care-O/ucce-hpu>

Note: In the Quality Performance Results file(s) above, search for "Northern Michigan Health Network, LLC" or "Northern Michigan Health Network" to view the quality performance results. This ACO can also be found by using the ACO ID A19855 in the public use files on data.cms.gov.

### **Payment Rule Waivers**

- No, our ACO does not use the SNF 3-Day Rule Waiver.