ACO Name and Location

Northern Michigan Health Network, LLC
Previous Names: N/A
125 S. Park Street
STE 300
Traverse City, MI 49684

ACO Primary Contact

Primary Contact Name	Marie Jannausch-Hooper
Primary Contact Phone Number	231-421-8505
Primary Contact Email Address	mhooper@npoinc.org

Organizational Information

ACO participants:

ACO Participants	**ACO Participant in Joint Venture (Enter Y or N)**
Northern Michigan Gastroenterology, PLC	N
Northshore Rehab, PLLC	N
Cornelius Robens MD, PLLC	N
Health At Its Best, PLLC	N
Bay Street Orthopaedics PLLC	N
Family First Medicine PLLC	N
Bayside Allergy, PC	N
Northern Michigan Rheumatology Pc	N
Dr. Heather K. Lee, D.O., P.L.L.C.	N
Partners in Health of Traverse City	N
Cherry Bend Family Care PLC	N
Joel Anhalt	N
Traverse Anesthesia Associates, P.C.	N
Thirlby Clinic, PLC	N
Grand Traverse Ophthalmology Clinic, PC	N
Birchtree Podiatry Group PC	N
Northwood Obstetrics And Gynecology Pc	N

Digestive Health Associates Of Northern Michigan Pc	N
West Front Primary Care PLLC	N
Cardiothoracic Surgeons of GT	N
Cedar Run Eye Center Pllc	N
Northern Michigan Neurology Plc	N
Great Lakes Orthopaedic Center PC	N
The Surgery Center	N
Grand Traverse Allergy , PC	N
Pulmonary And Critical Care Of Northwest Michigan, P.C.	N
Peter T. McAndrews III D.O., PC	N
Northern Vision Eye Care, PC	N
DBMJ Rehabilitation Services PLLC	N
Petoskey Surgeons, PC	N
Brookside Family Medicine A Center For Health And Wellbeing Plc	N
Milliken Medical PLLC	N
Hand Surgery Of Northern Michigan Plc	N
Northwest Michigan Surgery Center Llc	N
Gary S. Ruoff, DO, PC	N
Eugene P Wang Do Pc	N
Great Lakes Eye Consultants Plc	N
Northern Pines Health Center, PC	N
Dr. Justin J. Hollander, PC	N
RSSK PLC	N
Craig Kuesel DO PLLC	N
Eric B. Lerche D.O., PC	N
TRAVERSE BAY INTERNAL MEDICINE PC	N
East Bay Medical Center, P.C.	N
E A AUSTIN DO PC	N
LEELANAU FAMILY PRACTICE P C	N

ACO governing body:

Member			Member's Voting Power	Membership Type	ACO Participant TIN Legal Business Name/DBA, if Applicable
Last Name	First Name	Title/Position			
Sneed	Peter	Chairman	1	ACO Participating Member	Grand Traverse Ophthalmology Clinic, PC
Evans	Bradley	Vice-Chairman	1	ACO Participating Member	Northern Michigan Neurology Plc
Anders	Carl	Secretary/Treasurer	1	ACO Participating Member	Milliken Medical PLLC
Anhalt	Joel	Board Member	1	ACO Participating Member	RSSK PLC
March	Nathan	Board Member	1	ACO Participating Member	West Front Primary Care PLLC
Markham	Kevin	Board Member	1	ACO Participating Member	Petoskey Surgeons, PC
Galdes	Todd	Board Member	1	ACO Participating Member	Great Lakes Orthopaedic Center PC
Gwizdala	Gail	Board Member	1	ACO Participating Member	Thirlby Clinic, PLC
Sanford	Kurt	Board Member	1	ACO Participating Member	Northwest Michigan Surgery Center Llc
Hanley	Timothy	Board Member	1	ACO Participating Member	Cedar Run Eye Center Pllc
Kolinski	Lise	Board Member	1	Medicare Beneficiary Representative	
Swirtz	Michael	Board Member	1	Community Stakeholder Representative	
Grifka	Ron	Board Member	1	Community Stakeholder Representative	

Key ACO clinical and administrative leadership:

Marie Jannausch-Hooper	ACO Executive
Nathan March	Medical Director
Edward Worthington II	Compliance Officer
Kristen Elliott	Quality Assurance/Improvement Officer

Associated committees and committee leadership:

Committee Name	Committee Leader Name and Position
Patient Satisfaction Committee	*Marie Hooper, Chair*
Compliance and Security Committee	*Edward Worthington, Chair*
LEAN Initiative	*Nathan March DO, Chair*
Quality Review	*Melanie Manary MD, Chair*
Radiation Safety Committee	*Lafayette Richmond MD, Chair*
Advanced Care Planning Committee	*Diane Parsons MD, Chair*
Evidence Based Care Committee	*Robert Pacer MD, Chair*

Types of ACO participants, or combinations of participants, that formed the ACO:

- Partnerships or joint venture arrangements between hospitals and ACO professionals
- Networks of individual practices of ACO professionals
- Rural Health Clinic (RHC)

Shared Savings and Losses

Amount of Shared Savings/Losses

- Second Agreement Period
    - Performance Year 2017, $2,530,938
- First Agreement Period
    - Performance Year 2016, $0
    - Performance Year 2015, $0
    - Performance Year 2014, $0

Shared Savings Distribution

- Second Agreement Period
    - Performance Year 2017
        - Proportion invested in infrastructure: 30%
        - Proportion invested in redesigned care processes/resources: 10%
        - Proportion of distribution to ACO participants: 60%
- First Agreement Period
    - Performance Year 2016

        - Proportion invested in infrastructure: N/A
        - Proportion invested in redesigned care processes/resources: N/A
        - Proportion of distribution to ACO participants: N/A
    - Performance Year 2015
        - Proportion invested in infrastructure: N/A
        - Proportion invested in redesigned care processes/resources: N/A
        - Proportion of distribution to ACO participants: N/A
    - Performance Year 2014
        - Proportion invested in infrastructure: N/A
        - Proportion invested in redesigned care processes/resources: N/A
        - Proportion of distribution to ACO participants: N/A

Quality Performance Results

2017 Quality Performance Results:

ACO#	Measure Name	Rate	ACO Mean
ACO-1	CAHPS: Getting Timely Care, Appointments, and Information	82.20	80.60
ACO-2	CAHPS: How Well Your Providers Communicate	93.74	93.13
ACO-3	CAHPS: Patients' Rating of Provider	92.16	92.31
ACO-4	CAHPS: Access to Specialists	80.78	83.32
ACO-5	CAHPS: Health Promotion and Education	65.74	62.30
ACO-6	CAHPS: Shared Decision Making	81.21	75.85
ACO-7	CAHPS: Health Status/Functional Status	75.50	73.05
ACO-34	CAHPS: Stewardship of Patient Resources	29.20	25.68
ACO-8	Risk Standardized, All Condition Readmission	14.67	15.01
ACO-35	Skilled Nursing Facility 30-day All-Cause Readmission measure (SNFRM)	18.02	18.46
ACO-37	All-Cause Unplanned Admissions for Patients with Heart Failure	65.34	79.16
ACO-38	All-Cause Unplanned Admissions for Patients with Multiple Chronic Conditions	52.74	61.74

ACO-43	Ambulatory Sensitive Condition Acute Composite (AHRQ* Prevention Quality Indicator (PQI #91))	1.40	1.93
ACO-11	Use of Certified EHR Technology	99.17	98.48
ACO-12	Medication Reconciliation	84.31	75.32
ACO-13	Falls: Screening for Future Fall Risk	81.45	74.38
ACO-44	Imaging Studies for Low Back Pain	82.14	67.32
ACO-14	Preventive Care and Screening: Influenza Immunization	76.69	72.52
ACO-15	Pneumonia Vaccination Status for Older Adults	89.00	72.92
ACO-16	Preventive Care and Screening: Body Mass Index (BMI) Screening and Follow-Up	85.58	70.69
ACO-17	Preventive Care and Screening: Tobacco Use: Screening and Cessation Intervention	95.77	90.48
ACO-18	Preventive Care and Screening: Screening for Clinical Depression and Follow-up Plan	78.52	61.98
ACO-19	Colorectal Cancer Screening	82.36	64.58
ACO-20	Breast Cancer Screening	88.29	70.05
ACO-42	Statin Therapy for the Prevention and Treatment of Cardiovascular Disease	84.53	79.89
ACO-27	Diabetes Mellitus: Hemoglobin A1c Poor Control	8.55	16.74
ACO-41	Diabetes: Eye Exam	74.58	50.37
ACO-28	Hypertension (HTN): Controlling High Blood Pressure	82.26	71.47
ACO-30	Ischemic Vascular Disease (IVD): Use of Aspirin or Another Antithrombotic	93.38	86.86

Please note, the ACO-40 Depression Remission at 12 months quality measure is not included in public reporting due to low samples and the ACO-36 All-Cause Unplanned Admissions for Patients with Diabetes quality measure is not included in public reporting due to a non-material technical error.

- For 2017 Quality Performance Results please visit: https://data.cms.gov/Special-Programs-Initiatives-Medicare-Shared-Savin/2017-Shared-Savings-Program-SSP-Accountable-Care-O/gk7c-vejx/data

- For 2016 Quality Performance Results please visit: https://data.cms.gov/Special-Programs-Initiatives-Medicare-Shared-Savin/2016-Shared-Savings-Program-SSP-Accountable-Care-O/3jk5-q6dr/data
- For 2015 Quality Performance Results please visit: https://data.cms.gov/Special-Programs-Initiatives-Medicare-Shared-Savin/Medicare-Shared-Savings-Program-Accountable-Care-O/x8va-z7cu/data
- For 2014 Quality Performance Results please visit: https://data.cms.gov/Special-Programs-Initiatives-Medicare-Shared-Savin/Medicare-Shared-Savings-Program-Accountable-Care-O/ucce-hhpu/data

Note: In the Quality Performance Results file(s) above, search for “Northern Michigan Health Network, LLC” or “Northern Michigan Health Network” to view the quality performance results. This ACO can also be found by using the ACO ID A19855 in the public use files on data.cms.gov.

Payment Rule Waivers

- No, our ACO does not use the SNF 3-Day Rule Waiver.